MEMBER FORUM
JANUARY 24, 2019
NCRC DINING ROOM | 2:30–5:00 PM

INSTITUTE FOR HEALTHCARE POLICY & INNOVATION
UNIVERSITY OF MICHIGAN

#ihpi19
STATE
OF THE
INSTITUTE
Institute Leadership Team Transitions

Buchmueller  Dimick  Kerr

THANK YOU!

WELCOME

Englesbe  Manojlovich
Data & Methods Hub Transitions

THANK YOU!
Nallamothu

WELCOME!
Ryan
Director

Waljee
Associate Director
OUR APPROACH:
Creating and sustaining a collaborative and inclusive community
MEMBERSHIP HAS ITS PRIVILEGES.

50 members attending 5 orientations in FY18

Next orientation February 13th

Are you using your membership fully? Visit “Connect with IHPI” table.
A Growing “Coalition of the Willing”
A Diverse Community of Collaborators

- 67% Medical School
- 15% Other U-M Members
- 13% Public Health
- 5% Nursing

Additional Members:
- Art & Design
- Business
- Dentistry
- Engineering
- Information
- Kinesiology
- Law
- Literature, Science & the Arts
- Pharmacy
- Public Policy
- Social Work
- U-M Flint
- U-M Dearborn

61 new members FY18
588 members as of January 1, 2019
2018 Mentor Awards

Denton
Dimick
Heisler

JUNE 22, 2019
8:30AM–5:00PM DINNER TO FOLLOW

KEYNOTE SPEAKER:
Scott DeRue
Dean of the Stephen M. Ross School of Business, University of Michigan

FOR MORE INFORMATION, VISIT michmed.org/e6ydn
U-M Awards for Scholarship & Service

Banerjee
The Collegiate Research Professorship

Markel
The Regents’ Award for Distinguished Public Service

Mukherjee
Distinguished Faculty Achievement Award

Shaefer
Faculty Recognition Award
2018 Dean’s Awards

Campanella
Administrator of the Year

Owens
Excellence in Teaching

Barnosky
Lifetime Achievement Award in Medical Education

Brummett
Community Service

Jagsi
Clinical and Health Services Research

Dimick
Clinical and Health Services Research
2019 “Meet and Eats” coming soon!

Schools & departments represented:
- Anesthesiology
- Family Medicine
- Health Behavior and Health Education
- Health Management and Policy
- Internal Medicine
- Nursing
- Obstetrics and Gynecology
- Ophthalmology
- Psychiatry
- Surgery
2019 “Meet and Eats” coming soon!

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- Obstetrics and Gynecology
- Ophthalmology
- Psychiatry
- Surgery
Early Career Faculty
ADVISORY COUNCIL

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Schools & departments represented:
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Family Medicine
Health Behavior and Health Education
Health Management and Policy
Internal Medicine
Nursing
Obstetrics and Gynecology
Ophthalmology
Psychiatry
Surgery
IHPI EARLY CAREER DEVELOPMENT WORKSHOP

Maximizing Your Impact: Communicating Effectively

JANUARY 24, 2019 | 9:00 AM – 2:00 PM

50 Registrants!
Emerging Scholars
EXCHANGE PROGRAM

Minal Patel
PhD, MPH

Renu Tipirneni
MD, MSc

M. Kit Delgado
MD, MS, FACEP

Grace Lin
MD, MAS

INSTITUTE FOR HEALTHCARE POLICY & INNOVATION
UNIVERSITY OF MICHIGAN

Penn LDI

UCSF Philip R. Lee Institute for Health Policy Studies
CONGRATULATIONS
TO OUR 2019 Emerging Scholars

Lorraine Buis
PhD

Christine Veenstra
MD

Rita Hamad
MD, PhD

Kira Ryskina
MD, MSHP

HOSTED BY
UCSF

HOSTED BY
Penn LDI

HOSTED BY
INSTITUTE FOR HEALTHCARE POLICY & INNOVATION
UNIVERSITY OF MICHIGAN
Four New U-M Collaborating Centers and Programs

Program in Cognitive Health Services Research
Levine

Center for Precision Health Data Science
Mukherjee

Michigan Program in Recovery in Critical Illness (EMPIRIC)
Iwashyna

Center for Improving Patient and Population Health (CIPPH)
Frieser
A Community Outside of Work

Save the Date: September 7, 2019

Go Blue!
Family Community Service Day
2018 Staff Service Day
OUR APPROACH:
Catalyze novel, evidence-based research
IHPI Health Services Research
>10% of U-M Research Portfolio in FY18

$951 Million in active sponsored research

$158 Million in FY18 HSR research expenditures representing over 10% of U-M total research expenditures

287 New FY18 Awards

35 of them $1M or more total of $237M in new awards
Membership & Grants
Growing In-sync

- New Awards
- All Active Grants
- IHPI Members

FY14 | FY15 | FY16 | FY17 | FY18
**Accelerating Evidence – Making an Impact**

**Calendar Year 2017**

<table>
<thead>
<tr>
<th>2,404 ARTICLES</th>
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<tbody>
<tr>
<td>5 JAMA Viewpoint Articles</td>
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<tr>
<td>5 NEJM Perspective Articles</td>
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<table>
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<tr>
<th>919 JOURNALS</th>
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| 462 MEMBERS |

### Top 31 Journals (241 articles by 167 authors)

<table>
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<tr>
<th>Journal 1</th>
<th>Journal 2</th>
<th>Journal 3</th>
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<td>Am J Psychiatry</td>
<td>Gastroenterology</td>
<td>J Am Coll Cardiol</td>
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<td>Am J Public Health</td>
<td>Health Aff</td>
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<td>JAMA</td>
<td>Lancet Neurol</td>
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<td>JAMA Psychiatry</td>
<td>Proc Natl Acad Sci USA</td>
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<tr>
<td>Diabetes Care</td>
<td>J Natl Cancer Inst</td>
<td>Science</td>
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<tr>
<td>Eur Heart J</td>
<td>J Clin Oncol</td>
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<tr>
<td>Eur Urol</td>
<td>J Hepatol</td>
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New: Truven MarketScan, AMA Masterfile, updated HCUP data, & expanded Medicare data

130 secure cloud computing users — up 200% from 2017

30% growth in successful CMS data use agreements (65)

25 Publications in academic journals, tripled from FY17

$6.8M in new funding facilitated by Hub, up from $500K in FY17
IHPI AND SPH BIOSTATISTICS
FACULTY MEET-UP

Learn about new collaboration opportunities and network with SPH statistical experts.

Wednesday, January 30, 2019
4:30 – 6:30 pm
NCRC Building 10, South Atrium
Registration Required

Brief introductions to SPH Biostatistics and IHPI given by:

Bhramar Mukherjee
John Ayanian
Grant Development Support

- Pre-submission planning consultations (Office Hours)
- Editorial reviews of proposal drafts
- Funding searches
- IHPI-specific boilerplate documents and examples of successful proposals on website

Wendy Lombard
2019 R01 Boot Camp

Coaches

Noelle Carlozzi
Physical Medicine & Rehab

Sarah Hawley
General Medicine

Megan Haymart
Metabolism, Endocrinology & Diabetes

Geoff Barnes
Cardiovascular Medicine

Jim Dupree
Urology

Paula Anne Newman-Casey
Ophthalmology and Visual Sciences

Mentees

Katherine Bauer
Nutritional Sciences

Rebecca Haffajee
Health Management and Policy

Christine Veenstra
Hematology and Oncology

Michael Dorsch
Pharmacy

Keith Kocher
Emergency Medicine

Lauren Wallner
General Medicine
2018 K-Award Workshop

19 TOTAL MENTEES

IHPI and MICHRI team up to help early career faculty with K-award writing workshops

Date: Tuesdays, November 13, 27, and December 11
Time: 5:30 p.m. – 8:00 p.m.
Registration required by October 26

This three-part workshop is designed to assist junior faculty and fellows who are preparing competitive career development grant applications (NIH K and VA CDA) for 2019 submission. IHPI faculty will lead health services research-focused breakout sessions.

Mentors

Geoff Barnes  Colin Cooke  Claire Kalpakjian  Anna Kratz  Maria Papaleontiou  Lauren Wallner
IHPI serving as K-award catalyst

Admon
Obstetrics and Gynecology

Charleston
Neurology

Chua
Pediatrics

Dossett
General Surgery

Ellimoottil
Urology

Gadepalli
Pediatric Surgery

Hafez Griaudze
Pediatrics

Herrel
Urology

Radhakrishnan
General Medicine

Spector-Bagdady
Obstetrics and Gynecology

Streuer
Urology

Thompson
Pediatric Surgery

Vaughn
Hospital Medicine
NEW HSR OPPORTUNITY

Accelerating Synergy Award

$100,000 available to position interdisciplinary HSR team for large-scale grant submission (i.e., NIH U- and P-series).

• Next cycle summer 2019
• Grant development consultations available to applicants

CO-SPONSORED BY:

INSTITUTE FOR HEALTHCARE POLICY & INNOVATION
UNIVERSITY OF MICHIGAN

MICHIGAN INSTITUTE FOR CLINICAL & HEALTH RESEARCH
UNIVERSITY OF MICHIGAN
OUR APPROACH:
Disseminate findings for policy & practice impact
New website

Collaboration. Evidence. Impact

Our Impact
Discover how IHPI is informing healthcare policy and practice.

Check your profile
ihpi.umich.edu

New annual report

New newsletter
OPEN CALL FOR PROPOSALS: DUE MARCH 25, 2019

Policy Sprints

APPLY NOW Support for projects on important health policy questions with potential to inform policy and practice.

Visit the “Connect with IHPI” table for details

Find out more: michmed.org/eVRKX
Policy Sprints

**LAUNCHED SPRING 2018**

Voluntary Alternative Payment Models: Examining the Comprehensive Care for Joint Replacement Model

Lena Chen

Health and Economic Impact of Proposed Tobacco 21 Laws in Michigan and Implications for Implementation

Holly Jarman

**LAUNCHED FALL 2018**

Design and Implementation Challenges of Opioid Prescribing Limits for Acute Pain

Kao-Ping Chua

Improving Maternity Outcomes in the U.S.: Using Data and Policy to Promote High-Value Care

Alex Friedman Peahl

Short-term Health Plans and Potential Impact on Women

Michelle Moniz

Surprise Billing in Surgical Care

Karan Chhabra
Informing Policy Decision Making

Coming in early 2019:
Opioid Prescribing After Surgery, Substance Use and Pregnancy, Failure to Rescue

IHPI BRIEF: UNDERSTANDING & ANALYZING Episodes OF CARE (EoC)

DEFINING EPISODES OF CARE (EoC)

EoC begin with a healthcare “event,” such as a knee replacement surgery, and extend throughout a window of time when a patient receives healthcare services following that event.

HOW ARE EPISODES OF CARE DATA USED?

EoC data are relevant for developing and updating healthcare payment policies such as:

• Bundled payments
• MACRA – Medicare Access and CHIP Reauthorization Act
• MIPS – Merit-based Incentive Payment System
• APMs – Alternative Payment Models

TAKEAWAYS FROM OUR RESEARCH ON SURGICAL EoC

WHAT DOES ALL OF THIS MEAN FOR POLICY DISCUSSIONS?

As the Centers for Medicare & Medicaid Services (CMS) continues to pursue payment reform around episodes of care, several factors should be considered:

• Bundled payments
• MACRA – Medicare Access and CHIP Reauthorization Act
• MIPS – Merit-based Incentive Payment System
• APMs – Alternative Payment Models

IHPI BRIEF: UNDERSTANDING & ANALYZING Episodes OF CARE (EoC)

Large payment variations exist in Medicare payments for EoC. Medicare payments can vary 40–60%, for the same surgery.

Payment variation is predominantly driven by five factors:

• Procedure(s) performed
• Complications
• Patient complexity
• Post acute care use
• Readmissions

Drivers of payment variation differ across hospitals. Hospitals need access to comprehensive data on their own EoCs to address variations.

Patient complexity causes differences in bonuses and penalties that hospitals may receive. Patient complexity includes factors like age, health conditions, or socioeconomic status.

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WHAT DOES ALL OF THIS MEAN FOR POLICY DISCUSSIONS?
Other Policy Impact Activities

Policy Engagement Office Hours
launched June 2018

Come discuss your policy-related interests and goals

28 members nominated
for 14 key federal committees, boards, and advisory councils (20 since April 2018)
FOURTH ANNUAL IHPI DIRECTOR’S LECTURE

Better Health Through Better Partnerships

A CONVERSATION WITH

Jerome M. Adams, M.D., M.P.H.
20th Surgeon General of the United States

@Surgeon_General  #ihpi18
Essentials of HIGH-PERFORMING ORGANIZATIONS
AcademyHealth

ANNUAL RESEARCH MEETING
TODAY'S RESEARCH DRIVING TOMORROW'S OUTCOMES

June 24-26, 2018 | Seattle, Washington
~92 attendees
2019 Annual Research Meeting
Today’s research driving tomorrow’s outcomes.

Eve Kerr, MD, MPH
2019 Program Chair
STRATEGIC INITIATIVES

& PROGRAMS
Continuing a long tradition of success

IHPI is one of six National Clinician Scholars Program sites

July 2019 cohort

4 VA scholars
2 IHPI scholars
2 Nursing scholars
1 Global scholar

13 other scholars enrolled in Master’s Degree in Health and Health Care Research

Applications doubled for 2019 cohort
Nicholas Berlin
Surgery

Amanda Bettencourt
Nursing

Grace Chao
Surgery

Christina Cutter
Emergency Medicine

Adrian Diaz
Surgery

David Flood
Internal Medicine

Ryan Huerto
Family Medicine

Rachel Solnick
Emergency Medicine

Ashlee Vance
Nursing

IHPI
Clinician Scholars

2019 – 2021

Largest cohort
to date
2019 IHPI Health Services Research
Student Fellowship/Internship Program

Faculty submit project proposals to attract students
Wednesday, February 6

Students submit applications
Friday, March 15
Up to 24 students will be selected

Summer Lunch & Learn & skill building seminars for all students working with IHPI faculty

NEW: racial health disparities funded internship

For more information and application details, visit michmed.org/EG4mk

Student poster session during Forum reception!
NEW MOOC: Addressing Opioid Misuse

- Collaboration between IHPI, Injury Prevention Center, Michigan OPEN, U-M Academic Innovation
- Target audience: non-prescribing providers
- Highlights innovative practices and research from U-M faculty
Evaluation report for first 5 years due to CMS by May 2019

HMP renewed for another 5 years (2019–2023)

IHPI will develop a second evaluation design examining the impact of new HMP eligibility requirements:

Most enrollees will be required to complete and report 80 hrs/month of “community engagement activities” starting in 2020
Poll data publicly available through ICPSR this spring.

- First wave: drug costs, dental care, sleep, and dementia caregiving
- New data sets released ~18 months after each poll

funding renewed for 2 years

15 reports to date

healthyagingpoll.org
Poll Faculty Collaborators

Jeff Kullgren, MD  
**Overuse of Health Care**

Sarah Clark, MPH  
**Patient Portals**

Calista Harbaugh, MD  
**Opioid Prescriptions**

Jennifer Waljee, MD  
**Opioid Prescriptions**

Joshua Ehrlich, MD  
**Vision & Eye Care**

Scott Roberts, PhD  
**Genetic Testing**

Carolyn Swenson, MD  
**Urinary Incontinence**

Renu Tipirneni, MD  
**Health Insurance**

Interested in collaborating? Email us at healthyaging@umich.edu
Michigan Program on Value Enhancement

Research Network

70+ members

Michigan Medicine MPrOVE projects
- Chest pain protocol
- Unnecessary lab testing

Developing 2–3 year strategic plan

2 Research Innovation Challenge Projects

Ellimoottil
Telehealth Incubator

Saini
Specialty Care Access

Watch for future engagement opportunities!
To join the MPrOVE Research Network, contact Emma Steppe at emsteppe@umich.edu
Opioid Solutions
Network Event

Five schools represented at the event: Medicine, Engineering, Nursing, Public Health, and Pharmacy

opioids.umich.edu
Building a Stronger Foundation of Support

- **First fundraising mailing**: November 2017
- **Phoenix M-Talks**: February 2018
- **Seattle regional dinner**: March 2018
- **Second fundraising mailing**: November 2018
- **Atlanta regional dinner**: February 2019
- **February 2018 Florida Seminars**
- **July 2018 Vail Symposium**

**Office hours coming soon!**

**GIFTS:**
- Policy Sprints
- Summer student disparities research
- Others in discussion
Cross pollination among policy research institutes

Requests in FY18 from all of these peer institutions to learn from our model!
Priorities for Member Engagement in 2019

**Strengthening Community**
- IHPI role in Diversity, Equity & Inclusion
- Develop 3–5 year space plan
- Networking events & focus groups

**Catalyzing Research**
- Focusing on larger grants
- Data & Methods Hub 2.0
- Building research networks

**Disseminating for Impact**
- New IHPI website
- New newsletter
- IHPI policy briefs

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**IHPI role in Diversity, Equity & Inclusion**

**Develop 3–5 year space plan**

**Networking events & focus groups**

**Strengthening Community**

**Catalyzing Research**

**Disseminating for Impact**

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**Catalyzing Research**

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**Disseminating for Impact**

**New IHPI website**

**New newsletter**

**IHPI policy briefs**

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QUESTIONS?
Presented by

Jeff Kullgren, MD, MPH, MS
Assistant Professor of Internal Medicine
IHPI Impact Accelerator Awards Committee
• Recognizes members who demonstrate a commitment to impacting policy or practice

Winner awarded $1,000 to faculty account & have a research brief written by IHPI communications staff

• Criteria for selection:
  o Use of high-quality research and a discernable policy impact
  o Level of engagement with policy makers to address mission of IHPI
  o Endorsement from “end-user” of research
• Nominations due in Fall 2019
• Application
  o Nomination form (self nominations accepted and encouraged)
  o One page summary of research and the impact on policy and/or practice
  o Letter of support from an end-user of the research
Michelle Moniz, MD, MSc, FACOG  
2018 Early Career IHPI Impact Award Winner  
Assistant Professor of Obstetrics and Gynecology  

• Her work has directly informed Medicaid reimbursement and commercial insurance coverage policies around immediate postpartum contraception  
• Leading design and evaluation of the statewide effort to implement contraceptive services after childbirth in all 81 maternity hospitals  
• Has demonstrated the effects of healthcare reform on women’s out-of-pocket costs for maternity care and other reproductive health services  
• Involved in improving insurance benefit design for reproductive health services
Reshma Jagsi, MD, DPhil
2018 Senior IHPI Impact Award Winner
Professor of Radiation Oncology

• Sustained contributions to advancing gender equity in medicine
• Engaged significantly with the AAMC as a research policy leader
• Approaches to evaluate gender equity in medicine broadly embraced and used in subsequent reports from NIH and research by others
• Her analyses have led to real-world changes in the policies of funders and professional societies to promote gender equity in funding and career advancement
• Her work has been featured by the Wall Street Journal, the New York Times, the Washington Post, network nightly news, and NPR, among others
Volunteer recognition awards presented by

Caroline Richardson, MD
Professor of Family Medicine
Faculty Lead, IHPI Education & Training Workgroup
THANK YOU to our Faculty Volunteers!

75 members have volunteered to lead or facilitate an IHPI education/training program in FY18

Faculty Training and Development Programs:
- IHPI/MICHR K Writing Workshop
- IHPI/CHOP K Mock Study Sections

Student Education and Engagement:
- IHPI Summer Student Lunch-and-Learn Program
- IHPI Summer Student Skill Building Seminar Series
- Understanding and Improving the U.S. Healthcare System MOOC
Recognizing Outstanding Volunteers

16 members
Receiving awards based on level of volunteer commitment in FY18

1 GOLD AWARD
$1,000

15 SILVER AWARDS
$500
2019 Gold Award

Lauren Wallner, PhD
IHPI/MICHR K Writing Workshop Coach
IHPI/CHOP K Mock Study Section Reviewer
2019 SILVER AWARD

Lindsay Admon, MD
John Allen, MD
Colin Cooke, MD
Michael Gaies, MD
Amir Ghaferi, MD
Hari Nathan, MD, PhD
Megan Haymart, MD
Mary Janevic, PhD
Holly Jarman, PhD
Claire Kalpakjian, PhD
Sarah Krein, PhD
Sarah Reeves, PhD
Sameer Saini, MD
Jeremy Sussman, MD
Jennifer Waljee, MD
IHPI needs you!

To learn more about education & training volunteer opportunities watch for announcements or contact Jason Wolfe at jbwolfe@med.umich.edu