



MEMBER FORUM

JANUARY 24, 2019

NCRC DINING ROOM | 2:30–5:00 PM



INSTITUTE FOR
HEALTHCARE POLICY & INNOVATION
UNIVERSITY OF MICHIGAN

[#ihpi19](#)

STATE — OF THE — INSTITUTE



Institute Leadership Team Transitions



Buchmueller



Dimick



Kerr

----- **THANK
YOU!**

WELCOME -----



Englesbe



Manojlovich

Data & Methods Hub Transitions

THANK YOU!



Nallamothu

WELCOME!



Ryan
Director



Waljee
Associate Director



OUR APPROACH:

Creating and sustaining
a collaborative and
inclusive community



MEMBERSHIP HAS ITS PRIVILEGES.

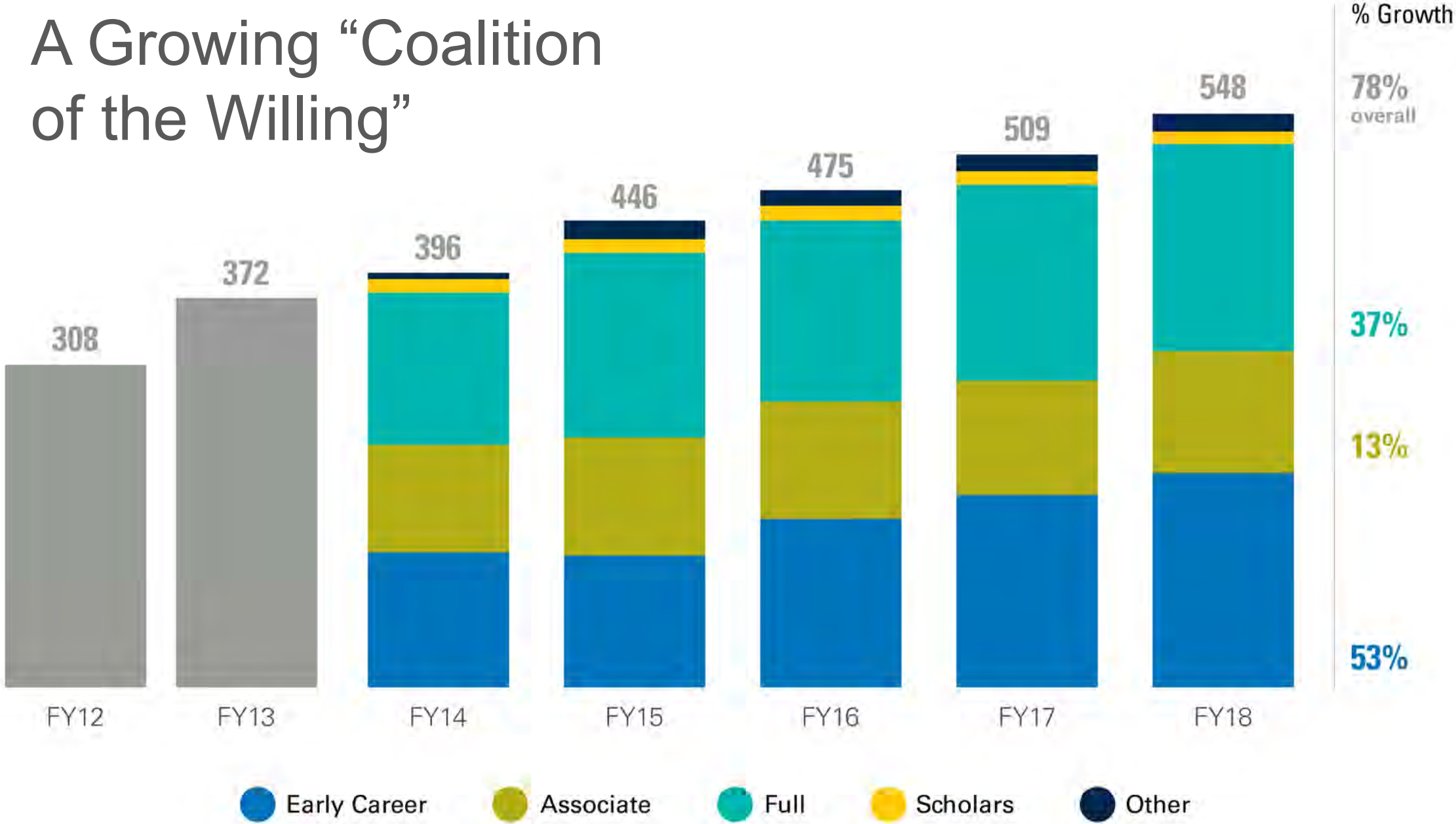
50 members — **ATTENDING** — **5** orientations in **FY18**

Next orientation February 13th

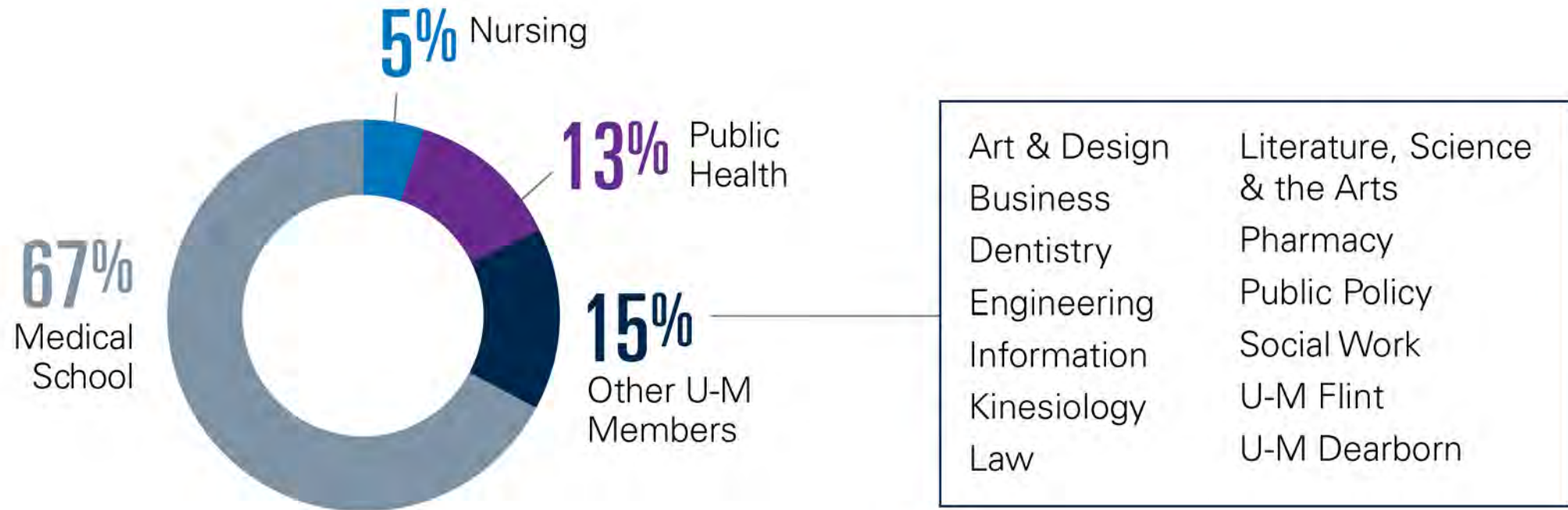
**Are you using your membership fully?
Visit “Connect with IHPI” table.**



A Growing “Coalition of the Willing”



A Diverse Community of Collaborators



+  **61** new members
FY18

 **588** members as of
January 1, 2019



51 FACULTY PROMOTIONS

JULY '17 – DEC '18

Major National Honors



Pierce



Lantz



Mukherjee



Manojlovich



Krein



Saint



Haymart



Iwashyna



Kaye



2018 Mentor Awards



Denton



Dimick



Heisler



**MICHIGAN
MENTORSHIP
ACADEMY**

JUNE 22, 2019

8:30AM–5:00PM DINNER TO FOLLOW

KEYNOTE SPEAKER:

Scott DeRue

*Dean of the Stephen M. Ross School of
Business, University of Michigan*

FOR MORE INFORMATION, VISIT

michmed.org/e6ydn

U-M Awards for Scholarship & Service



Banerjee

The Collegiate
Research
Professorship



Markel

The Regents' Award
for Distinguished
Public Service



Mukherjee

Distinguished Faculty
Achievement Award



Shaefer

Faculty Recognition
Award



2018 Dean's Awards



Barnosky

Lifetime
Achievement Award
in Medical Education



Brummett

Community
Service



Campanella

Administrator
of the Year



Owens

Excellence in
Teaching



Jagsi

Clinical and Health
Services Research



Dimick

Clinical and Health
Services Research



Early Career Faculty ADVISORY COUNCIL

2019 “Meet and Eats” coming soon!



Barnes



Bell



Chang



Costa



Janevic



Jarman



Lagisetty



Mathis



Maust



Moniz



Nathan



Spector-Bagdady



Vaughn



Wallner



Woodward

Schools & departments
represented:

Anesthesiology
Family Medicine
Health Behavior and
Health Education
Health Management
and Policy
Internal Medicine
Nursing
Obstetrics and
Gynecology
Ophthalmology
Psychiatry
Surgery



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- Anesthesiology
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- Internal Medicine
- Nursing
- Obstetrics and Gynecology
- Ophthalmology
- Psychiatry
- Surgery



INSTITUTE FOR
HEALTHCARE POLICY
& INNOVATION
UNIVERSITY OF MICHIGAN

IHPI EARLY CAREER DEVELOPMENT WORKSHOP

Maximizing Your Impact: Communicating Effectively

JANUARY 24, 2019 | 9:00 AM – 2:00 PM

50 Registrants!



Emerging *Scholars*

EXCHANGE PROGRAM

2018



Minal Patel
PhD, MPH



Renu Tipirneni
MD, MSc



M. Kit Delgado
MD, MS, FACEP



Grace Lin
MD, MAS





CONGRATULATIONS

TO OUR 2019 **Emerging Scholars**

2019



Lorraine Buis
PhD

HOSTED BY



Christine Veenstra
MD

HOSTED BY



Rita Hamad
MD, PhD

HOSTED BY



Kira Ryskina
MD, MSHP

Four *New* U-M Collaborating Centers and Programs



Program in Cognitive
Health Services Research
Levine



Center for Precision
Health Data Science
Mukherjee



Michigan Program in
Recovery in Critical
Illness (EMPIRIC)
Iwashyna



Center for Improving
Patient and Population
Health (CIPPH)
Friese

A Community Outside of Work

2018 Tailgate... **Go Blue!**



Save the Date: September 7, 2019





Family Community Service Day



2018 Staff Service Day





Sign up for new tool to accelerate IHPI collaboration & knowledge sharing

IHPI Ring | Directory | Notifications | Account | **M** | INSTITUTE FOR HEALTHCARE POLICY & INNOVATION UNIVERSITY OF MICHIGAN

Seek Help | **Give Help** | Sort By: Created

Filter Requests By
Clear all filters

Status
 Open (6)
 Closed (4)

Read
 Read (2)
 Unread (4)

Activity
 Need Help Today (1)

Offers
 With Offers (4)
 Without Offers (2)

My Offers

Tags

Open ✕

Need in 23 days

Training students for clinical observations ▼

9 days ago

We often send students with little if any prior experience into clinical settings for observations. We do formal HIPA...more

0 Questions | Ask a question about this request

1 Offer

Offer advice or connect them with someone who can help **Make an Offer**

Seeking RA Help ▼

#rahlep

11 days ago

TIPS: MAKING A REQUEST

Top Givers

Last 30 Days

- Tammy Chang
- Marianne Udow-Phillips
- Michelle Moni
- Christopher Friese
- Wendy Lombard

Top Seekers

Last 30 Days

- Maria (Mia) Woodward
- Donovan Maust

Help & More Info

ihpi.givitas.com



OUR APPROACH:

Catalyze novel,
evidence-based research



IHPI Health Services Research >10% of U-M Research Portfolio in FY18

\$951 Million in active sponsored research

\$158 Million in FY18 HSR research expenditures representing over 10% of U-M total research expenditures

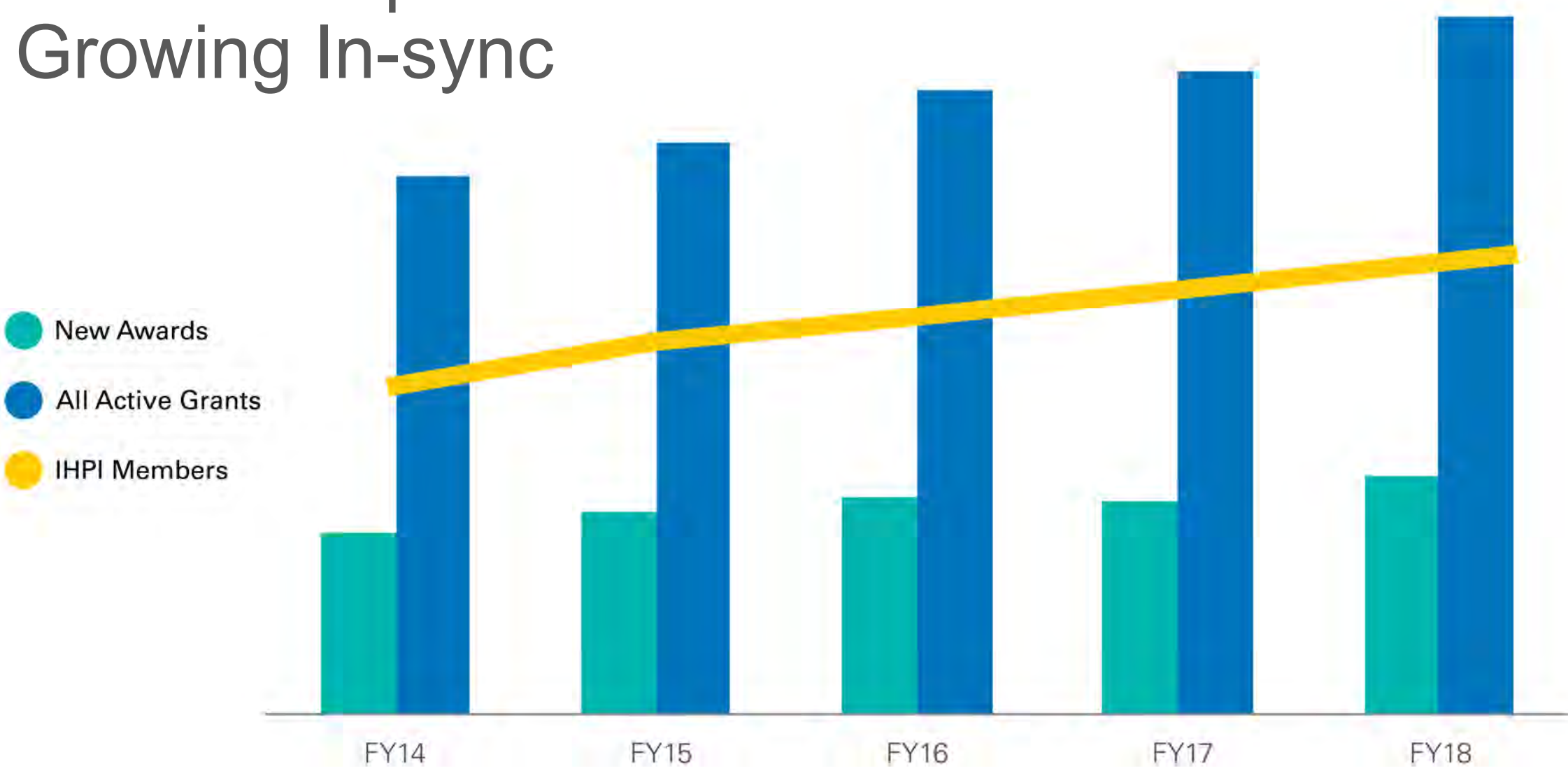
287

New FY18 Awards

35 of them \$1M or more

total of
\$237M
in new awards

Membership & Grants Growing In-sync



Accelerating Evidence – Making an Impact

Calendar Year 2017

 **2,404**
ARTICLES



5 JAMA Viewpoint Articles
5 NEJM Perspective Articles

 **919**
JOURNALS

 **462**
MEMBERS

Top 31 Journals (241 articles by 167 authors)

Am J Psychiatry	Gastroenterology	J Am Coll Cardiol
Am J Public Health	Health Aff	Lancet
Am J Respir Crit	JAMA	Lancet Neurol
Ann Intern Med	JAMA Intern Med	Lancet Oncol
Ann Neurol	JAMA Neurol	Lancet Respir Med
Ann Surg	JAMA Oncol	N Engl J Med
BMJ	JAMA Pediatr	PLoS Med
Circulation	JAMA Psychiatry	Proc Natl Acad Sci USA
Diabetes Care	J Natl Cancer Inst	Science
Eur Heart J	J Clin Oncol	
Eur Urol	J Hepatol	

Data & Methods Hub – A Key Resource



New: Truven MarketScan, AMA Masterfile, updated HCUP data, & expanded Medicare data



130 secure cloud computing users — up 200% from 2017



30% growth in successful CMS data use agreements (65)



25 Publications in academic journals, tripled from FY17



\$6.8M in new funding facilitated by Hub, up from \$500K in FY17



IHPI AND SPH BIOSTATISTICS FACULTY MEET-UP

Learn about new collaboration opportunities and network with SPH statistical experts.

Wednesday, January 30, 2019

4:30 – 6:30 pm

NCRC Building 10, South Atrium

Registration Required

**Brief introductions to SPH
Biostatistics and IHPI given by**



**Bhramar
Mukherjee**



**John
Ayanian**

Grant Development Support

- Pre-submission planning consultations (Office Hours)
- Editorial reviews of proposal drafts
- Funding searches
- IHPI-specific boilerplate documents and examples of successful proposals on website



Wendy Lombard

2019 R01 Boot Camp

Coaches



Noelle Carlozzi
Physical
Medicine
& Rehab



Sarah Hawley
General
Medicine



Megan Haymart
Metabolism,
Endocrinology
& Diabetes



Geoff Barnes
Cardiovascular
Medicine



Jim Dupree
Urology



Paula Anne Newman-Casey
Ophthalmology
and Visual
Sciences

Mentees



Katherine Bauer
Nutritional
Sciences



Rebecca Haffajee
Health
Management
and Policy



Christine Veenstra
Hematology
and Oncology



Michael Dorsch
Pharmacy



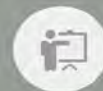
Keith Kocher
Emergency
Medicine



Lauren Wallner
General
Medicine

2018 K-Award Workshop

19 TOTAL MENTEES



EDUCATION AND TRAINING



INSTITUTE FOR
HEALTHCARE POLICY & INNOVATION
UNIVERSITY OF MICHIGAN

IHPI and MICHR team up to help early career faculty with K-award writing workshops

Date: Tuesdays, November 13, 27, and December 11

Time: 5:30 p.m. – 8:00 p.m.

Registration required by October 26

MICHR

This three-part workshop is designed to assist junior faculty and fellows who are preparing competitive career development grant applications (NIH K and VA CDA) for 2019 submission. IHPI faculty will lead health services research-focused breakout sessions.

Mentors



Geoff Barnes



Colin Cooke



Claire
Kalpakjian



Anna Kratz



Maria
Papaleontiou



Lauren
Wallner

IHPI serving as K-award catalyst



Admon

Obstetrics and
Gynecology



Charleston

Neurology



Chua

Pediatrics



Dossett

General Surgery



Ellimoottil

Urology



Gadepalli

Pediatric
Surgery



Hafez Griauzde

Pediatrics



Herrel

Urology



Radhakrishnan

General Medicine



Spector-Bagdady

Obstetrics and
Gynecology



Streur

Urology



Thompson

Pediatric
Surgery



Vaughn

Hospital
Medicine

NEW HSR OPPORTUNITY

Accelerating Synergy Award

\$100,000 available to position interdisciplinary HSR team for large-scale grant submission (i.e., NIH U- and P-series).

- **Next cycle summer 2019**
- **Grant development consultations available to applicants**

CO-SPONSORED BY:



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HEALTHCARE POLICY & INNOVATION
UNIVERSITY OF MICHIGAN



MICHR MICHIGAN INSTITUTE FOR
CLINICAL & HEALTH RESEARCH
UNIVERSITY OF MICHIGAN

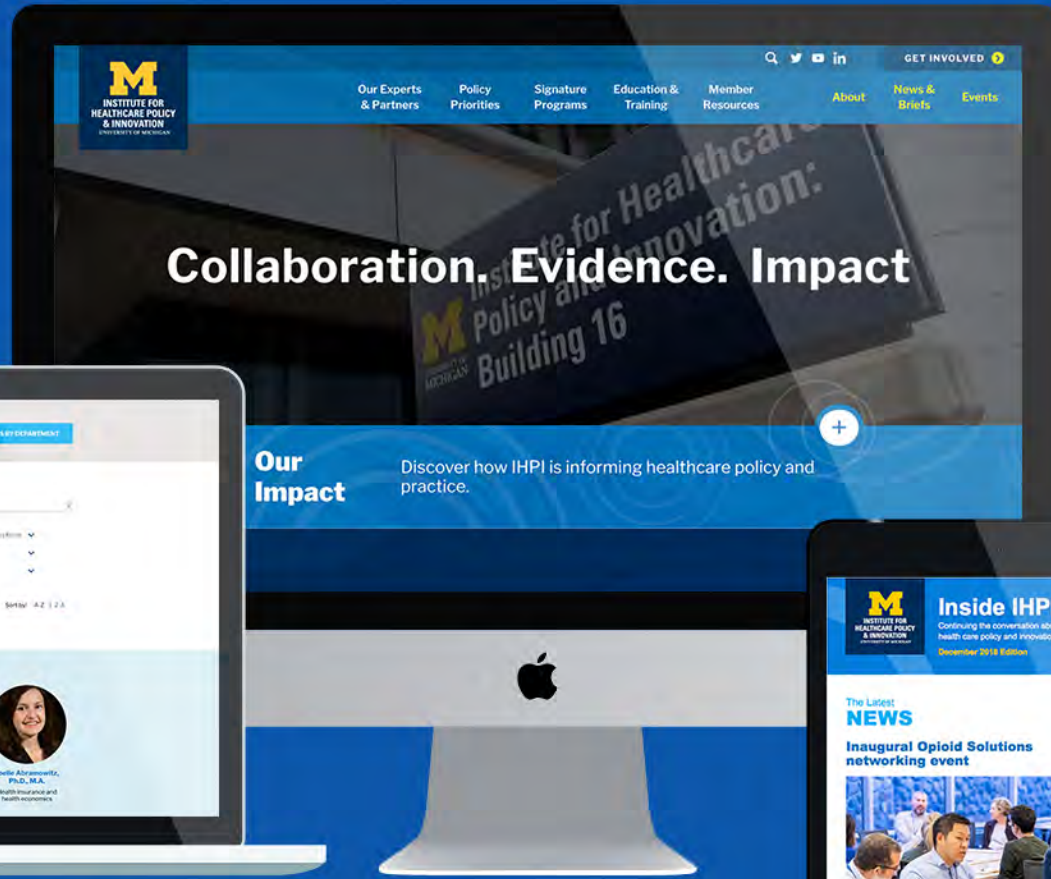


OUR APPROACH:

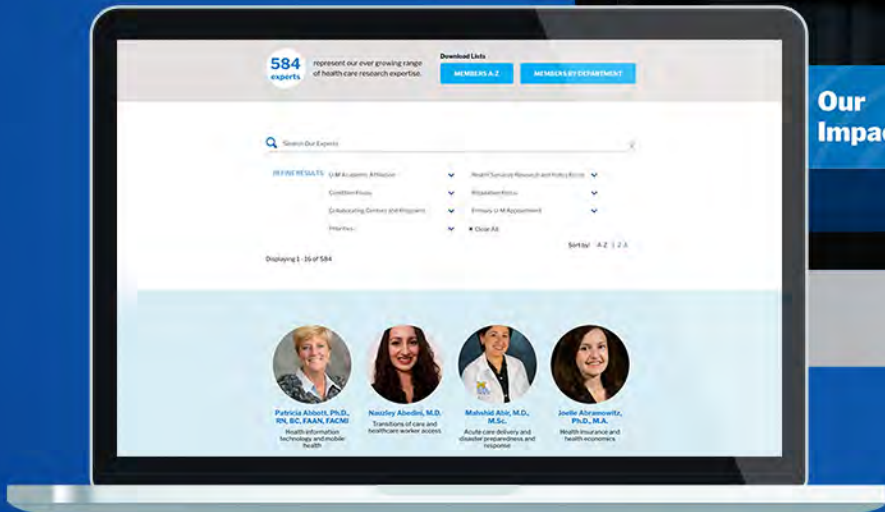
Disseminate findings for
policy & practice impact



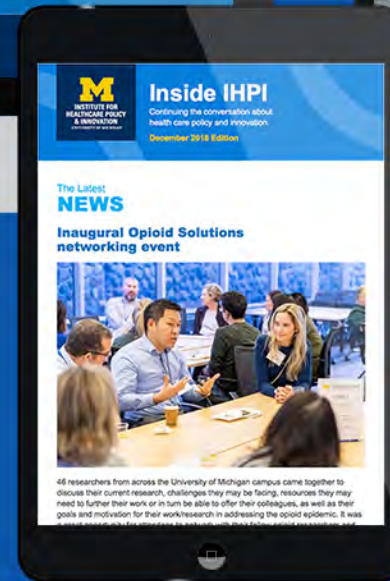
New website



New annual report



Check your profile
ihpi.umich.edu



New newsletter

OPEN CALL FOR PROPOSALS: DUE MARCH 25, 2019

Policy Sprints

APPLY NOW Support for projects on important health policy questions with potential to inform policy and practice.

Visit the “**Connect with IHPI**”
table for details

Find out more:
michmed.org/eVRKX



Policy Sprints

**LAUNCHED
SPRING 2018**



Voluntary Alternative
Payment Models: Examining
the Comprehensive Care for
Joint Replacement Model

Lena Chen



Health and Economic Impact
of Proposed Tobacco 21 Laws
in Michigan and Implications
for Implementation

Holly Jarman

**LAUNCHED
FALL 2018**



Design and Implementation
Challenges of Opioid Prescribing
Limits for Acute Pain

Kao-Ping Chua



Improving Maternity Outcomes in
the U.S.: Using Data and Policy to
Promote High-Value Care

Alex Friedman Peahl



Short-term Health Plans and
Potential Impact on Women

Michelle Moniz




Surprise Billing in Surgical Care

Karan Chhabra


Informing Policy Decision Making

Coming in early 2019:
Opioid Prescribing After Surgery, Substance Use and Pregnancy, Failure to Rescue



IHPI BRIEF:
WHAT YOU NEED TO KNOW ABOUT

Sepsis






WHAT IS SEPSIS?






Sepsis is a life-threatening, extreme immune response to infection. Sepsis can rapidly lead to tissue damage, organ failure, and death without early detection and appropriate treatment. More than 1 million Americans get sepsis each year, and 250,000 will die. Sepsis most often occurs in people over the age of 65, infants less than one year of age, and those who have other chronic diseases or weakened immune systems. It is also the most expensive condition to treat in U.S. hospitals.

TAKEAWAYS FROM OUR RESEARCH ON SEPSIS

SEPSIS IS A MAJOR PUBLIC HEALTH CONCERN

-  Sepsis remains significantly under-recognized, and contributes to 1/3 of all deaths in hospitals.
-  Complications and rehospitalizations among sepsis patients are common.
-  Sepsis causes cognitive impairment and/or disability in 3 out of 5 older survivors.

OUR EVIDENCE SHOWS HOW TO IMPROVE SEPSIS CARE ACROSS THE DELIVERY SYSTEM


-  More rapid sepsis identification and treatment saves lives.
-  More intensive sepsis treatment in intensive care units (ICUs) can save lives without increased costs.
-  Requirements for hospitals to adopt evidence-based sepsis response plans (such as New York's "Rory's Regulations") have reduced deaths, length of stay, and time to treat.
-  Better follow-up care is needed to improve outcomes and prevent rehospitalizations.
-  Post-ICU clinics and peer support can help patients and families recover from sepsis.

EVIDENCE-BASED POLICIES ARE NEEDED TO IMPROVE SEPSIS CARE

Our research indicates that states should consider reforms such as New York's "Rory's Regulations" to support hospitals in developing protocols for early diagnosis and treatment of sepsis.


Hospital response plans should:

- Develop ways that work for their hospital to promptly identify patients and quickly deliver early delivery of antibiotics, and, as appropriate, intravenous fluids.
- Distinguish patients for whom standard therapy should be customized
- Ensure post-discharge support and follow-up.
- Use the CDC-recommended definition of sepsis for benchmarking and ongoing quality improvement.




IHPI BRIEF:
UNDERSTANDING & ANALYZING

Episodes OF CARE (EoC)



DEFINING EPISODES OF CARE (EOC)

EoC begin with a healthcare "event," such as a knee replacement surgery, and extend throughout a window of time when a patient receives healthcare services following that event.



HOW ARE EPISODES OF CARE DATA USED?

EoC data are relevant for developing and updating healthcare payment policies such as:

- Bundled payments
- MACRA – Medicare Access and CHIP Reauthorization Act
- MIPS – Merit-based Incentive Payment System
- APMs – Alternative Payment Models

TAKEAWAYS FROM OUR RESEARCH ON SURGICAL EoC

1 Large payment variations exist in Medicare payments for EoC.

Medicare payments can vary 40–60% for the same surgery.

2 Payment variation is predominantly driven by five factors:

- Procedure(s) performed
- Complications
- Patient complexity
- Post acute care use
- Readmissions

3 Drivers of payment variation differ across hospitals.

Hospitals need access to comprehensive data on their own EoCs to address variations.

4 Patient complexity causes differences in bonuses and penalties that hospitals may receive.

Patient complexity includes factors like age, health conditions, or socioeconomic status.

WHAT DOES ALL OF THIS MEAN FOR POLICY DISCUSSIONS?

As the Centers for Medicare & Medicaid services (CMS) continues to pursue payment reform around episodes of care, several factors should be considered:

- These programs should incorporate risk adjustment to account for hospitals that care for complex patients.
- CMS should provide all hospitals access to EoC data so they can evaluate ways to improve care and decrease unnecessary costs.
- For each clinical condition in an EoC, CMS should tailor the payment incentives to the specific sources of variation in that condition.
- CMS should continually evaluate payment variation and rebalance incentives/payments when needed.

Other Policy Impact Activities



Policy Engagement Office Hours

launched June 2018

***Come discuss your policy-related
interests and goals***



28 members nominated

for 14 key federal committees, boards,
and advisory councils (20 since April 2018)

MAJOR EVENTS





FOURTH ANNUAL IHPI DIRECTOR'S LECTURE

Better Health Through Better Partnerships

A CONVERSATION WITH

Jerome M. Adams, M.D., M.P.H.

20th Surgeon General of the United States

 [@Surgeon_General](https://twitter.com/Surgeon_General) [#ihpi18](https://twitter.com/ihpi18)



Essentials of **HIGH-PERFORMING ORGANIZATIONS**

NEJM
Catalyst



DATA FOR CHANGE

2018 ANN ARBOR HEALTH SERVICES RESEARCH SYMPOSIUM

SEPTEMBER 13-14, 2018

translating research to impact

M INSTITUTE FOR HEALTHCARE POLICY & INNOVATION
UNIVERSITY OF MICHIGAN

M MICHIGAN MEDICINE
UNIVERSITY OF MICHIGAN

OFFICE OF CONTINUING MEDICAL EDUCATION AND LIFELONG LEARNING

Herbert H. & Grace A. Dow Foundation

Division of Health Services Research





ANNUAL RESEARCH MEETING

TODAY'S RESEARCH DRIVING TOMORROW'S OUTCOMES

June 24-26, 2018 | Seattle, Washington

~92 attendees



June 2–4, 2019 | Washington, D.C.



EVENT

2019 Annual Research Meeting

Today's research driving tomorrow's outcomes.

Eve Kerr, MD, MPH
2019 Program Chair



STRATEGIC INITIATIVES & PROGRAMS



Continuing a long tradition of success

IHPI is one of six National Clinician Scholars Program sites



July 2019 cohort

4 VA scholars

2 IHPI scholars

2 Nursing scholars

1 Global scholar

13 other scholars enrolled in Master's Degree in Health and Health Care Research

Applications doubled for 2019 cohort



National Clinician
Scholars Program

VA



U.S. Department
of Veterans Affairs



Nicholas Berlin
Surgery



Amanda Bettencourt
Nursing



Grace Chao
Surgery



Christina Cutter
Emergency Medicine



Adrian Diaz
Surgery



David Flood
Internal Medicine



Ryan Huerto
Family Medicine



Rachel Solnick
Emergency Medicine



Ashlee Vance
Nursing

IHPI Clinician Scholars

2019 – 2021

***Largest cohort
to date***



2019 IHPI Health Services Research Student Fellowship/Internship Program



Faculty submit project proposals

to attract students

Wednesday,
February 6

Students submit applications

Friday, March 15

*Up to 24 students
will be selected*

Summer Lunch & Learn & skill building seminars

for all students working with
IHPI faculty

***NEW:* racial health
disparities funded
internship**

For more information and application details,
visit michmed.org/EG4mk

***Student poster session
during Forum reception!***



15 GRADUATES

U-M MEDICAL SCHOOL Path of Excellence
in Health Policy & Health Economics

SPONSORED BY:



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UNIVERSITY OF MICHIGAN



Understanding & Improving the U.S. Healthcare System

6 Week Interactive Online Course Starting
October 8, 2018

NEW MOOC: *Addressing Opioid Misuse*

- Collaboration between IHPI, Injury Prevention Center, Michigan OPEN, U-M Academic Innovation
- Target audience: non-prescribing providers
- Highlights innovative practices and research from U-M faculty



Evaluation report for first 5 years due to CMS by May 2019



HMP renewed for another 5 years (2019–2023)



IHPI will develop a second evaluation design examining the impact of new HMP eligibility requirements:

Most enrollees will be required to complete and report 80 hrs/month of “community engagement activities” starting in 2020



NATIONAL POLL ON HEALTHY AGING

UNIVERSITY OF MICHIGAN



funding renewed
for 2 years



15 reports
to date

**Poll data publicly
available through ICPSR
this spring.**

- **First wave:** drug costs, dental care, sleep, and dementia caregiving
- New data sets released ~18 months after each poll

healthyagingpoll.org

Poll Faculty Collaborators



Jeff Kullgren, MD
Overuse of Health Care



Sarah Clark, MPH
Patient Portals



Calista Harbaugh, MD
Opioid Prescriptions



Jennifer Waljee, MD
Opioid Prescriptions



Joshua Ehrlich, MD
Vision & Eye Care



Scott Roberts, PhD
Genetic Testing



Carolyn Swenson, MD
Urinary Incontinence



Renu Tipirneni, MD
Health Insurance

Interested in collaborating? Email us at healthyaging@umich.edu



Michigan Program on Value Enhancement



Kerr
Director

Research Network
70+
members

Michigan Medicine MPrOVE projects

- Chest pain protocol
- Unnecessary lab testing

Developing 2–3 year strategic plan

2 Research Innovation Challenge Projects



Ellimoottil
Telehealth Incubator



Saini
Specialty Care Access

Watch for future engagement opportunities!

To join the MPrOVE Research Network, contact Emma Steppe at emsteppe@umich.edu

Opioid Solutions Network Event

Five schools represented at the event: Medicine, Engineering, Nursing, Public Health, and Pharmacy



opioids.umich.edu



M | PRECISION HEALTH



KHETERPAL

Co-Director



AYANIAN

Chair of Faculty
Advisory Committee



BOHNERT

Precision Opioid
Prescribing



BRUMMETT

Precision Opioid
Prescribing



CHOE

Health
Implementation



COHN

Cohort
Development



LISABETH

Cohort
Development



MUKHERJEE

Cohort
Development



NALLAMOTHU

Data Analytics & IT



WIENS

Data Analytics & IT

Building a Stronger Foundation of Support



GIFTS:



Policy Sprints

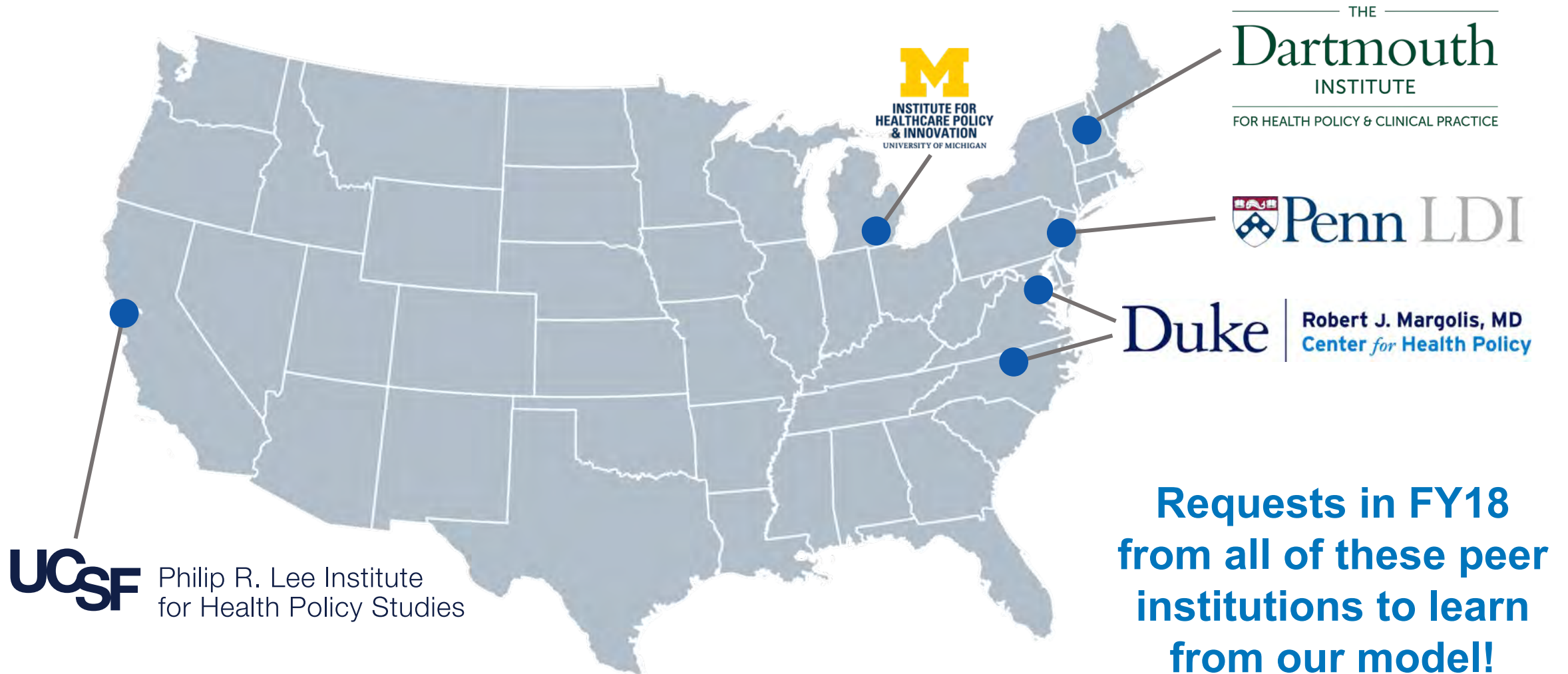


Summer student disparities research



Others in discussion

Cross pollination among policy research institutes



Priorities for Member Engagement in 2019



Strengthening Community

- IHPI role in Diversity, Equity & Inclusion
- Develop 3–5 year space plan
- Networking events & focus groups



Catalyzing Research

- Focusing on larger grants
- Data & Methods Hub 2.0
- Building research networks



Disseminating for Impact

- New IHPI website
- New newsletter
- IHPI policy briefs

QUESTIONS?





IHPI's 2018

Impact Accelerator AWARD

Presented by

Jeff Kullgren, MD, MPH, MS

Assistant Professor of Internal Medicine

IHPI Impact Accelerator Awards Committee



IHPI's 2018

Impact Accelerator AWARD

- Recognizes members who demonstrate a commitment to impacting policy or practice

Winner awarded \$1,000 to faculty account & have a research brief written by IHPI communications staff

- Criteria for selection:
 - Use of high-quality research and a discernable policy impact
 - Level of engagement with policy makers to address mission of IHPI
 - Endorsement from “end-user” of research



IHPI's 2018

Impact Accelerator AWARD

- Nominations due in Fall 2019
- Application
 - Nomination form (self nominations accepted and encouraged)
 - One page summary of research and the impact on policy and/or practice
 - Letter of support from an end-user of the research



IHPI's 2018

Impact Accelerator AWARD



Michelle Moniz, MD, MSc, FACOG

2018 Early Career IHPI Impact Award Winner

Assistant Professor of Obstetrics and Gynecology

- Her work has directly informed Medicaid reimbursement and commercial insurance coverage policies around immediate postpartum contraception
- Leading design and evaluation of the statewide effort to implement contraceptive services after childbirth in all 81 maternity hospitals
- Has demonstrated the effects of healthcare reform on women's out-of-pocket costs for maternity care and other reproductive health services
- Involved in improving insurance benefit design for reproductive health services



IHPI's 2018

Impact Accelerator AWARD



Reshma Jagasi, MD, DPhil

2018 Senior IHPI Impact Award Winner

Professor of Radiation Oncology

- Sustained contributions to advancing gender equity in medicine
- Engaged significantly with the AAMC as a research policy leader
- Approaches to evaluate gender equity in medicine broadly embraced and used in subsequent reports from NIH and research by others
- Her analyses have led to real-world changes in the policies of funders and professional societies to promote gender equity in funding and career advancement
- Her work has been featured by the *Wall Street Journal*, the *New York Times*, the *Washington Post*, network nightly news, and NPR, among others



Volunteer recognition awards presented by

Caroline Richardson, MD

Professor of Family Medicine

Faculty Lead, IHPI Education & Training Workgroup

THANK YOU to our Faculty Volunteers!

75
members

have volunteered to lead or facilitate an IHPI education/training program in FY18

Faculty Training and Development Programs:

- IHPI/MICHR K Writing Workshop
- IHPI/CHOP K Mock Study Sections

Student Education and Engagement:

- IHPI Summer Student Lunch-and-Learn Program
- IHPI Summer Student Skill Building Seminar Series
- Understanding and Improving the U.S. Healthcare System MOOC

Recognizing Outstanding Volunteers

16 members

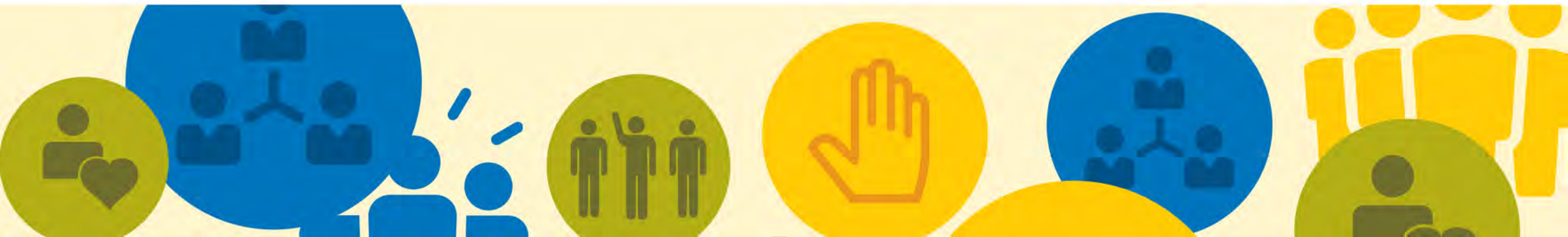
Receiving awards based on level of volunteer commitment in FY18

1 GOLD
AWARD

\$1,000

15 SILVER
AWARDS

\$500



The background features a collage of colorful icons in blue, yellow, and green. These icons include stylized human figures, a hand, a heart, a speech bubble, a group of people, a person at a whiteboard, and a person with a heart, all set against a light background with a yellow gradient at the bottom.

2019
GOLD
AWARD

Lauren Wallner, PhD

IHPI/MICHR K Writing Workshop Coach
IHPI/CHOP K Mock Study Section Reviewer





2019
SILVER
AWARD

Lindsay Admon, MD
John Allen, MD
Colin Cooke, MD
Michael Gaies, MD
Amir Ghaferi, MD

Hari Nathan, MD, PhD
Megan Haymart, MD
Mary Janevic, PhD
Holly Jarman, PhD
Claire Kalpakjian, PhD

Sarah Krein, PhD
Sarah Reeves, PhD
Sameer Saini, MD
Jeremy Sussman, MD
Jennifer Waljee, MD



VOLUNTEER
OPPORTUNITIES

**IHPI
needs
you!**

To learn more about education & training
volunteer opportunities watch for
announcements or contact Jason Wolfe
at jbwolfe@med.umich.edu